



# **Mickaël FLOC'HLAY**

*is awarded the designation Certified Scrum Master  
on this day, **June 18th 2009**, for completing  
the prescribed requirements for this certification and  
is hereby entitled to all privileges and benefits  
offered by the Scrum Alliance, Inc.*



***Jeff McKenna***

*Certified Scrum Trainer*

A handwritten signature in black ink, appearing to read "Ken Schwaber".

*President, Board of Directors  
Scrum Alliance, Inc.*